Stock code: 2157
November 10, 2026
(Start of electronic distribution: November 2, 2026)

To Our Shareholders:

1-5-1 Odomomachi, Maebashi-shi, Gunma, Japan
KOSHIDAKA HOLDINGS Co., LTD.
Hiroshi Koshidaka, Representative Director and President

Notice of Convocation of the 57th General Meeting of Shareholders

Notice is hereby given that the 57th General Meeting of Shareholders of KOSHIDAKA HOLDINGS Co., LTD. ("Koshidaka Holdings" or the "Company") will be held as described below. You are cordially invited to attend the meeting.

Documents concerning this shareholders' meeting are distributed electronically. Information distributed electronically is posted on the following website.

Koshidaka Holdings website
https://www.koshidakaholdings.co.jp/en/ir.html

In addition to the Koshidaka Holdings website, information is posted on the following website.

Website of the Tokyo Stock Exchange
https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show

After accessing the Tokyo Stock Exchange website, enter "Koshidaka Holdings" or "2157" (stock code) and click search. Then select "Basic information" and "Documents for public inspection/PR information."

You may exercise your voting rights in writing or electronically by using the Internet instead of attending this meeting. Please review the Reference Materials of General Meeting of Shareholders, which are included in the information distributed electronically, and exercise your voting rights by 6:00 p.m. on Thursday, November 26, 2026.

1. Date and Time Friday, November 27, 2026 at 10:00 a.m. (doors open at 9:00 a.m.)

2. Place Tokyo Shoken Building 8th floor hall
1-5-8, Nihombashi-Kayabacho, Chuo-ku, Tokyo, Japan

(**The location of this year's meeting differs** from the location of the prior year's meeting.)

3. Agenda for the Meeting

Matters to be reported:

1. Report on the Business Report and the Consolidated Financial Statements for the 57th Fiscal Year (September 1, 2025 to August 31, 2026), and audit results on the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Committee
2. Report on the Non-Consolidated Financial Statements for the 57th Fiscal Year (September 1, 2025 to August 31, 2026)

Matters to be resolved:

Proposal 1: Appropriation of Surplus

Based on the results of operations and the outlook for business activities, the proposal for the year-end dividend for the 57th Fiscal Year is 15 yen per share.

Proposal 2: Partial Amendments to Articles of Incorporation

Additional items for business purposes are included in Article 2 (Purpose) due to the increasing diversity of business operations of the Koshidaka Holdings Group. Additionally, the Company proposes to amend Article 20 (Representative Directors and Directors with Executive Titles) to enable the appointment of one Director and Chairperson as well as several Directors and Vice Chairpersons as Directors with Executive Titles.

Proposal 3: Election of Seven (7) Directors (Excluding Directors Who Are Members of Audit & Supervisory Committee)

Koshidaka Holdings proposes the election of the following seven (7) Directors (excluding Directors who are members of Audit & Supervisory Committee).

No.	Attribute	Name
1	Reelection	Hiroshi Koshidaka
2	Reelection	Miwako Koshidaka
3	Reelection	Yoshihito Doi
4	Reelection	Akira Zama
5	New	Hiromichi Kikuchi
6	New	Ryo Miura
7	New	Satoshi Koshidaka

Proposal 4: Election of Accounting Auditor

Shareholders are asked to approve Deloitte Touche Tohmatsu LLC as a new Accounting Auditor.

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* When attending the shareholders meeting in person, please present the enclosed voting form to the receptionist at the meeting.

* Of the items in documents distributed electronically, (5) System to Ensure the Propriety of Business Operations and (6) Operational Status of Systems to Ensure the Propriety of Business Operations under 2. Summary of the Company in the Business Report, the Notes to the Consolidated Financial Statements and the Notes to the Non-consolidated Financial Statements are posted on the Koshidaka Holdings website and the Tokyo Stock Exchange website pursuant to laws and regulations and the provisions in Article 16 of the Company's Articles of Incorporation, and therefore not included in the documents provided to shareholders who request paper documents.

* If information distributed electronically is revised, the revised information will be posted on the Koshidaka Holdings website and the Tokyo Stock Exchange website.
* The voting results for these proposals will be posted on the Koshidaka Holdings website after the closure of the meeting instead of providing notification using a paper document.

Shareholders who attend the meeting will not receive a gift from the Company. Thank you for your understanding.

Reference Materials of General Meeting of Shareholders

Proposal 1: Appropriation of Surplus

Koshidaka Holdings proposes the appropriation of surplus as follows:

Matters concerning year-end dividend

Based on the results of operations for the fiscal year ended August 31, 2026, which marked record high consolidated sales, and the outlook for business activities, Koshidaka Holdings proposes to pay a year-end dividend for the fiscal year as follows.

(1) Type of dividend

Cash

(2) Matters relevant to allotment of dividends and total amount to be distributed

Koshidaka Holdings proposes a dividend of 15 yen per share of its common shares.
Total dividends will be 1,323,342,555 yen.

(3) Effective date of the distribution of retained earnings

November 30, 2026

Proposal 2: Partial Amendments to Articles of Incorporation

1. Purpose of amendments to the Articles of Incorporation

Additional items for business purposes are included in Article 2 (Purpose) due to the increasing diversity of business operations of the Koshidaka Holdings Group. Additionally, for further strengthening and enhancing the management structure, the Company proposes to amend Article 20 (Representative Directors and Directors with Executive Titles) to enable the appointment of one Director and Chairperson as well as several Directors and Vice Chairpersons as Directors with Executive Titles.

2. Description of proposed amendments

Proposed changes are as follows.

(Revised sections are underlined.)

Current	Proposed changes
(Purpose) Article 2 The purpose of the Company is to engage in the businesses listed below and to control and manage the business activities of companies engaged in such businesses, including foreign companies engaged in corresponding businesses, by holding shares or equity interests in such companies.	(Purpose) Article 2 *(Unchanged)*
(1) Operation of karaoke stores	(1) *(Unchanged)*
(2) Manufacturing, sales, rental, and leasing of audio equipment	(2) Manufacturing, sales, rental, and leasing of audio equipment *(Standardization of Japanese wording)*
(3) Operation of restaurants	(3) to (4) *(Unchanged)*
(4) Business consultancy services	
(5) Buying, selling, leasing, management, and brokerage of real estate	(5) Buying, selling, leasing, management, and brokerage of real estate *(Standardization of Japanese wording)*
(6) Manufacturing and sales of food products	(6) to (9) *(Unchanged)*
(7) Operation of fitness clubs	
(8) Operations related to franchise store business	
(9) Control and management of franchise store business	
(10) Agency services for non-life insurance and solicitation of life insurance	(10) Agency services for non-life insurance and solicitation of life insurance *(Standardization of Japanese wording)*
(11) Operation of theaters	(11) to (12) *(Unchanged)*
(12) Production of plays, performances, and various events	
(13) Manufacturing, installation, and sale of equipment related to karaoke stores	(13) Manufacturing, installation, and sale of equipment related to karaoke stores *(Standardization of Japanese wording)*
(14) Management and operation of hotels, Japanese inns, and other accommodation facilities	(14) to (16) *(Unchanged)*
(15) Management and operation of bath house facilities	
(16) Agent for monetary loans receivable and payable	

Current	Proposed changes
[New addition]	(17) Planning, development, production, distribution, and sale of music, video, games, animation, and other digital content (18) Planning, manufacturing, and sale of character goods, miscellaneous goods, apparel products, and various novelty items (19) Planning, development, sale, and operation and maintenance of application software and various computer systems (20) Training and management of artists (21) Operation of darts stores, arcade game centers, and other amusement facilities (22) Advertising business, advertising agency business, and planning and operation of various sales promotion strategies (23) Planning, production, and operation of various attractions utilizing facilities and spaces of karaoke stores (24) Cleaning, repair, and maintenance management of buildings and various facilities (25) Planning, development, operation, and provision of various daily life support services including monitoring and safety confirmation services
(17) All businesses incidental and related to each of the above items	(26) All businesses incidental and related to each of the above items
(Representative Directors and Directors with Executive Titles) Article 20 The Board of Directors shall, by its resolution, appoint Representative Director(s) from among the Directors (excluding Directors who are Audit and Supervisory Committee Members).	(Representative Directors and Directors with Executive Titles) Article 20 *(Unchanged)*
2. The Board of Directors may, by its resolution, appoint one Director and President, and several Directors and Vice President, Senior Executive Directors, and Managing Directors.	2. The Board of Directors may, by its resolution, appoint one Director and Chairperson, one Director and President, several Directors and Vice Chairpersons, Directors and Vice Presidents, Senior Executive Directors, and Managing Directors.

Proposal 3: Election of Seven (7) Directors (Excluding Directors Who Are Members of Audit & Supervisory Committee)

The terms of office of all four (4) Directors (excluding Directors who are members of Audit & Supervisory Committee) will expire at the conclusion of this meeting. Accordingly, Koshidaka Holdings proposes the election of seven (7) Directors (excluding Directors who are members of Audit & Supervisory Committee).

All candidates have been selected after incorporating the conclusions of the Nominations and Remuneration Committee of the Board of Directors following this committee's discussions concerning candidates. The Audit & Supervisory Committee has determined that these candidates are suitable to serve as Directors based on their diverse backgrounds, skills and assessments of business operations and results of operations in the fiscal year and other items.

Candidates for Directors (excluding Directors who are members of Audit & Supervisory Committee) are as follows:

No.	Name (Date of Birth)	Brief personal record, positions, responsibilities and significant concurrent positions		No. of shares owned
1	Hiroshi Koshidaka (April 2, 1960)	April 1986	Joined the Company	50,000
		August 1995	Representative Director and President of the Company	
		September 2010	Representative Director and President & CEO (current)	
			(Significant concurrent positions)	
			Representative Director and President of KOSHIDAKA Co., Ltd.	
			Representative Director and Chairperson of KOSHIDAKA PRODUCTS Co., LTD.	
			Representative Director and President of KOSHIDAKA INTERNATIONAL KL SDN. BHD.	
			Representative Director and President of Fukuru Co., Ltd.	
	Reasons for nomination as a candidate for Director Since becoming a Representative Director in 1995, Mr. Koshidaka has used strong leadership and management decisions with accuracy, speed and flexibility to oversee the growth of the Koshidaka Group. He has contributed to the Koshidaka Group achieving record high consolidated sales in the fiscal year ended August 31, 2026. Mr. Koshidaka is a candidate for election as a Director in order to benefit from his extensive knowledge and experience in management and related industries, making him a leader essential to the management of the Koshidaka Group in order to quickly accomplish the goals of the medium-term business plan and further growth beyond.			

<table>
<tr><th>No.</th><th>Name
(Date of Birth)</th><th colspan="2">Brief personal record, positions, responsibilities and significant concurrent positions</th><th>No. of shares owned</th></tr>
<tr><td rowspan="2">2</td><td rowspan="2">Miwako Koshidaka
(November 23, 1960)</td><td>January 1980
May 1986
March 2000
January 2002
September 2010
March 2014
September 2023
November 2023</td><td>Joined Dai-ichi Securities Co., Ltd. (current Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.)
Joined the Company
Audit & Supervisory Board member of the Company
Director, General Manager of General Affairs Department of the Company
Director, in charge of General Affairs of the Company
Managing Director, in charge of General Affairs of the Company
Managing Director, in charge of Human Resources of the Company
Senior Executive Director, in charge of Human Resources of the Company (current)
(Significant concurrent positions)
Representative Director and President of KOSHIDAKA Business Support Co., LTD.
Senior Executive Director, General Manager of Human Resources Division of KOSHIDAKA Co., Ltd.
Representative Director and President of Yozan Co., Ltd.</td><td rowspan="2">664,000</td></tr>
<tr><td colspan="3">Reasons for nomination as a candidate for Director
Since her election as a Director in 2002, Ms. Koshidaka has properly conducted internal management operations as a manager involving administrative and human resources operations. Ms. Koshidaka has been nominated as a candidate for Director, based on our belief that she will continue to contribute to the growth and advancement of the Koshidaka Group by leveraging her extensive experience and proven track record, not only in her own area of responsibility, but also across a broad range of fields including sales, compliance, and sustainability, and by driving forward initiatives such as the new personnel system, “WIP (Koshidaka Workstyle Innovation Plan).”</td></tr>
<tr><td rowspan="2">3</td><td rowspan="2">Yoshihito Doi
(March 20, 1961)</td><td>April 1984
June 1999
July 2009
September 2010
March 2015
September 2023
November 2023</td><td>Joined KOKUSAI Securities Co., Ltd. (current Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.)
Joined TAKASAGO ELECTRIC INDUSTRY CO., LTD. (current Konami Amusement Co., Ltd.)
Joined the Company as General Manager of Internal Control Promotion Office
Director, in charge of Group Management of the Company
Managing Director, in charge of Group Management of the Company
Managing Director, in charge of Group CF of the Company
Senior Executive Director, in charge of Group CF of the Company (current)
(Significant concurrent positions)
Senior Executive Director, General Manager of Accounting & Finance Division of KOSHIDAKA Co., Ltd.
Representative Director and President of KOSHIDAKA PRODUCTS Co., LTD.
Representative Director of KOSHIDAKA KOREA Co., Ltd.
Representative Director and President of KOSHIDAKA INTERNATIONAL PTE. LTD.</td><td rowspan="2">707,200</td></tr>
<tr><td colspan="3">Reasons for nomination as a candidate for Director
Since his election as a Director in 2010, Mr. Doi has been involved in the management of the Koshidaka Group as a manager by establishing and implementing financial strategies. Mr. Doi has been nominated as a candidate for Director, based on our belief that he will continue to contribute to the accelerating growth and strengthening governance of the Koshidaka Group by leveraging his extensive experience and proven track record in management strategy, including M&A, overseas business, and digital transformation (DX), and by providing leadership in both the offensive and defensive aspects of our operations.</td></tr>
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<tr><th>No.</th><th>Name
(Date of Birth)</th><th colspan="2">Brief personal record, positions, responsibilities and significant concurrent positions</th><th>No. of shares owned</th></tr>
<tr><td rowspan="2">4</td><td rowspan="2">Akira Zama
(November 19, 1972)</td><td>April 1997</td><td>Joined SUNKUS & ASSOCIATES INC.</td><td rowspan="2">2,455</td></tr>
<tr><td>May 2008
January 2014
January 2015
June 2015
March 2017
November 2019
June 2022</td><td>Joined METRO Cash & Carry Japan K.K.
Joined BEATRICE Co., Ltd.
Joined Regus Japan K.K.
Joined the Company
Executive Officer, in charge of Overseas Operations of the Company
Director, Executive Officer, in charge of Overseas Operations of the Company
Director, Executive Officer, General Manager of Overseas Operations Department of the Company (current)
(Significant concurrent positions)
Director of KOSHIDAKA INTERNATIONAL PTE. LTD.
Director of KOSHIDAKA INTERNATIONAL KL SDN. BHD.
Representative Director and President of KOSHIDAKA MALAYSIA SDN. BHD.</td></tr>
<tr><td colspan="4">Reasons for nomination as a candidate for Director
Since becoming a Director in 2019, Mr. Zama has played a major role in business planning and operations as an overseas business manager for the Koshidaka Group’s growth in Southeast Asia. Mr. Zama has been nominated as a candidate for Director, based on the belief that he will continue to contribute to the growth and advancement of the Koshidaka Group, as he is currently leading the aggressive opening of new stores mainly in Southeast Asia and further advancing our overseas market development initiatives by utilizing his experience in sales and overseas business operations.</td></tr>
<tr><td rowspan="2">5</td><td rowspan="2">Hiromichi Kikuchi
(March 9, 1972)</td><td>October 1996
June 1998
April 2010
December 2015
February 2020
April 2021
June 2022
September 2023</td><td>Joined TATSUMI Co., Ltd.
Joined NEW JAPAN AIR SERVICE CO., LTD. (now ITOCHU LOGISTICS CORP.)
CFO of ITOCHU LOGISTICS USA CORP.
General Manager of Finance & Accounting Department of ITOCHU LOGISTICS CORP.
General Manager of Finance Group Headquarters of NAOYOSHI Inc.
Director, General Manager of Corporate Management Headquarters of NAOYOSHI Inc.
Joined the Company
Executive Officer, in charge of Accounting & Finance Division of the Company (current)
(Significant Concurrent Positions)
Director, KOSHIDAKA Business Support Co., LTD.
Director, KOSHIDAKA DIGITAL Co., Ltd.
Director, KOSHIDAKA INTERNATIONAL PTE. LTD.</td><td rowspan="2">-</td></tr>
<tr><td colspan="3">Reasons for nomination as a candidate for Director
As the head of Finance & Accounting and Financial Planning, Mr. Kikuchi has formulated our Group’s financial strategies and established and operated a global accounting governance system. Mr. Kikuchi currently leads initiatives to enhance our financial soundness and optimize capital allocation. Mr. Kikuchi has been nominated as a candidate for Director, based on our belief that he will continue to contribute to the growth and the enhancement of the corporate value of the Koshidaka Group by leveraging his extensive experience and deep expertise in accounting, finance, and corporate management.</td></tr>
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<table>
<tr><th>No.</th><th>Name
(Date of Birth)</th><th colspan="2">Brief personal record, positions, responsibilities and significant concurrent positions</th><th>No. of shares owned</th></tr>
<tr><td rowspan="2">6</td><td rowspan="2">Ryo Miura
(January 23, 1973)</td><td>April 1995</td><td>Joined Yoshimoto Kogyo Co., Ltd.
Various positions including Head of the Secretariat and Human Resources Manager of a subsidiary of Yoshimoto Kogyo Co., Ltd.</td><td rowspan="2">-</td></tr>
<tr><td>August 2022
September 2023</td><td>Joined the Company
Executive Officer, in charge of General Affairs (current)
(Significant concurrent positions)
Representative Director and President of KOSHIDAKA Maintenance Co., LTD
Director, KOSHIDAKA Business Support Co., LTD.
Director, KOSHIDAKA DIGITAL Co., Ltd.
Director, Standard Corp.</td></tr>
<tr><td colspan="4">Reasons for nomination as a candidate for Director
As the head of Human Resources and General Affairs, Mr. Miura has been responsible for the strengthening of the governance and general affairs frameworks across the Koshidaka Group. Leveraging his diverse experience in human resources, labor management, and general affairs overall, he currently leads initiatives in recruitment and personnel training, as well as the reinforcement of our compliance system. Mr. Miura has been nominated as a candidate for Director, based on our belief that he will continue to contribute to the development of the Koshidaka Group and the fortification of our organizational foundation.</td></tr>
<tr><td rowspan="2">7</td><td rowspan="2">Satoshi Koshidaka
(January 25, 1994)</td><td>April 2018
January 2021
September 2022
September 2023</td><td>Joined Suntory Holdings Limited.
Joined Re-grit Partners Inc.
Joined the Company as General Manager of Digital Transformation
Executive Officer, in charge of Digital Transformation of the Company (current)
(Significant concurrent positions)
Representative Director and President of KOSHIDAKA DIGITAL Co., Ltd.</td><td rowspan="2">-</td></tr>
<tr><td colspan="3">Reasons for nomination as a candidate for Director
As the head of digital transformation (DX) and business development, Mr. Koshidaka has been responsible for planning the Koshidaka Group's digital strategy and formulating and promoting new businesses. Mr. Koshidaka currently drives operational transformation and the construction of new business models utilizing digital technologies. Mr. Koshidaka has been nominated as a candidate for Director, based on our belief that he will continue to contribute to the Koshidaka Group's growth in new business and the advancement of innovation by leveraging his extensive experience and deep expertise in IT and data utilization as well as his experience in business development.</td></tr>
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Notes
1. Director candidate Mr. Hiroshi Koshidaka serves concurrently as Representative Director and President of Fukuru Co., Ltd., which is one of the Company’s major shareholders.
2. Director candidate Ms. Miwako Koshidaka serves concurrently as Representative Director and President of Yozan Co., Ltd., which is one of the Company’s major shareholders.
3. There are no special conflicts of interests between other candidates for Directors and the Company.
4. The Company has entered into a liability insurance contract with an insurance company for Directors and Audit & Supervisory Committee members as stipulated in Article 430-3, Paragraph 1 of the Companies Act. Under this insurance contract, compensation for legal damages and dispute costs incurred by an insured individual will be covered, and the Company paid the entire insurance premium. The candidates will be included in the individuals covered by this insurance policy. The Company plans to renew the contract in the middle of their terms of office.
5. The number of shares owned is as of August 31, 2026.

Reference

If shareholders approve Proposal 3, Koshidaka Holdings will have the following Directors and Executive Officers who have the following skills. This table does not include all of the skills and knowledge of each individual.

		Name	Outside/ Independent	Skills									
				Corporate management	ESG/ Sustainability	Marketing/ Store operation	Property development	Internationality/ Overseas development	New business development	Personnel and labor management/ Human resources	Finance and Accounting / M&A	IT/DX	Legal/ Risk management / Internal control
Directors		Hiroshi Koshidaka		●	●	●	●		●		●		
		Miwako Koshidaka		●	●	●				●			●
		Yoshihito Doi		●	●			●			●	●	
		Akira Zama		●		●		●			●		
		Hiromichi Kikuchi						●			●	●	
		Ryo Miura			●					●			●
		Satoshi Koshidaka		●				●	●			●	
	Audit & Supervisory Committee members	Shigeyuki Moriuchi	Outside Independent		●						●		●
		Kenichi Takai	Outside Independent	●	●								●
		Kanako Murakami	Outside Independent		●					●			●
		Kaori Ota	Outside Independent					●			●		●
Executive Officers		Takuma Tanaka				●	●			●			
		Kei Tanaka				●	●				●		
		Kazuyoshi Obata		●				●	●			●	

Proposal 4: Election of Accounting Auditor

The term of office as Accounting Auditor of Hibiki Audit Corporation will expire at the conclusion of this Meeting. Accordingly, based on the decision of the Audit & Supervisory Committee, Koshidaka Holdings proposes the approval for the appointment of Deloitte Touche Tohmatsu LLC as the Accounting Auditor.

In view of the diversification of the Group's businesses and the strengthening of its overseas operations, the Audit & Supervisory Committee comprehensively assessed Deloitte Touche Tohmatsu LLC's professional expertise, independence, quality management system, global audit capabilities and other relevant factors. This assessment took into account the Company's business scale and future business development as well. Based on this assessment, the Committee concluded that the firm is highly qualified to serve as the Company's Accounting Auditor and nominated it as the candidate.

A candidate for Accounting Auditor is as follows:

Name	Deloitte Touche Tohmatsu LLC
Location	Marunouchi Nijubashi Bldg, 3-2-3 Marunouchi, Chiyoda-ku, Tokyo
History	May 1968 Tohmatsu Awoki & Co. established November 1972 Established the New York office Since then, offices were established in São Paulo, Los Angeles, and other locations May 1975 Joined Touche Ross International ("TRI") alliance October 1986 Merged with Sanwa & Co. (established in 1973) and changed company name to Tohmatsu Awoki & Sanwa January 1990 TRI merged with Deloitte Haskins & Sells, resulting in rename of the international firm February 1990 Merged with Mita Audit Corporation and changed company name to Tohmatsu & Co. July 2009 Converted to a limited liability company and changed company name to Deloitte Touche Tohmatsu LLC
Summary	Capital: 1,276 million yen (as of the end of August 2026) Members Number of total personnel: 6,231 (as of the end of August 2026) Breakdown of personnel Partners (certified public accountants): 479 Specific partners: 28 Staff Certified public accountants: 2,447 CPA exam passers, etc. (including assistant accountants): 1,067 Other professionals: 2,131 Administrative staff: 79 Number of audit clients: 3,201 companies (as of the end of May 2026)